

#### PRESENTED BY

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# HEALTH INSURANCE

Presented by: Giovanni Pizzini

Chief, Medical Insurance Section, UNOG and Executive Secretary of the United Nations

Staff Mutual Insurance Society (UNSMIS)

# DOMAINS OF SOCIAL INSURANCE PROTECTION

Health/Maternity

Accidents related to work

**Pensions** 

Disability/Invalidity

Death

Unemployment

## WHAT IS HEALTH INSURANCE?

A risk transfer mechanism whose objectives are to:

- provide adequate care at affordable prices by pooling risk;
- prevent people from having to pay the full cost of health services;
- established enrollment processes that dictate when, where, and how someone joins;
- defined <u>benefits package</u>.

## WHAT IS HEALTH INSURANCE?

Governments can promote higher uptake of health insurance by helping to bring down the cost of premiums by;

- subsidizing the premiums directly or by;
- grouping large pools of the insured to reduce <u>"fragmentation"</u> (e.g., consolidating multiple schemes covering small segments of the total population).

<u>Cross-subsidization</u> is more likely to occur the larger the pool. Generally, the wealthier and healthier subsidize the costs borne by the poorer and sicker. In such a large group, there will be a mix of those who have a predisposition and higher risk for costly illnesses and those who are at lower risk.

20XX

# TYPES OF HEALTH INSURANCE SCHEMES

There are 4 main types of systems: (Health Insurance | FP Financing Roadmap)

#### Social Health Insurance

- Public and private formal sector employees
- Limited coverage (<25%) in most developing countries
- Financed by payroll tax on employers and/or employees

#### Private Health Insurance

- Private formal sector employees, usually limited to large firms
- Individuals/families can enroll but often face high premiums
- Extremely low coverage in most developing countries (<5%)</li>

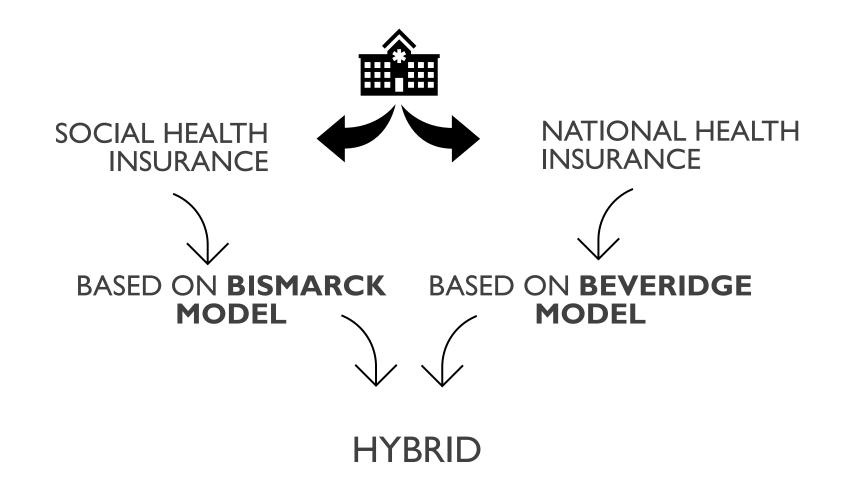
### National and Other Government-supported Insurance

- Aims to offer coverage for the entire population, with eligibility based on citizenship or residency status
- Typically funded from general tax revenues
- Often targets poor with subsidized coverage, although there is difficulty in identification
- Informal sector workers may have voluntary enrollment with set premiums

#### Community-based Health Insurance

- Usually rural, informal sector workers and households
- Often has a more limited benefits package
- Limited cross-subsidization due to homogeneity of risk pool (poor)

# GOVERNMENT HEALTH INSURANCE SCHEMES



## TYPES OF HEALTH INSURANCE SCHEMES



## SOCIAL HEALTH INSURANCE IN SWITZERLAND

- In 1890 the people of Swiss Confederation and the Cantons accept article 34bis of the federal constitution (article 117 of the current constitution) entrusting the confederation to regulate, by legislation, universal health care for illness and accident
- The current law governing mandatory health insurance in Switzerland is known as LAMal and became effective on I January 1996
- The system is hybrid: base legal coverage is mandated by LAMal, provision of coverage is via private health insurance providers.
- Individuals are free to purchase additional top up coverage in the private health insurance market.

## LAMAL

## For more detailed information please refer to the OFSP website:

https://www.bag.admin.ch/bag/en/home/versicherungen/krankenversicherung/krankenversicherung-das-wichtigste-in-kuerze.html







### **Trends**

Since establishment of Lamal premium inflation has outstripped wage inflation

### **Financial**

Funded via federal and cantonal subsidies, deductibles and premia collected.

### Cost

The overall cost to the individual is the premium, the deductible/excess and out of pocket.

#### **CORNERSTONES OF THE SYSTEM**

- Coverage cannot be denied/no pre-exisiting exclusions.
- Coverage is based on the individual, system is collective.
- Premiums vary by age, canton and the chosen deductible.

### COMPLEMENTARY HEALTH INSURANCE COVERAGE

- Fully private
- Insurers can deny coverage and/or apply pre-exisitng conditions
- Usually covers what is not covered by LAMal
  - Private room supplement
  - Dental
  - Optical

There are many different options, with different benefits at different cost

-Good website to compare coverage is www.comparis.ch

## TYPES PRIVATE HEALTH INSURANCE

- PRIMARY (FIRST DOLLAR) COVERAGE
- COMPLEMENTARY INSURANCE TO COVER OUT OF POCKET EXPENSES
- SUPPLEMENTARY INSURANCE, TO COVER WHAT IS NOT COVERED BY PUBLIC SCHEME
- ACCESS TO PRIVATE MARKET COVERAGE, SUBSTITUTABLE

## SOCIAL INSURANCE WITHIN THE UN COMMON SYSTEM

Responsibility of the international organization as employer to provide pension and health insurance.

- A single common pension fund, UNJSPF, to which all UN common system entities contribute towards
- Over 27 different health insurance plans
  - Different risk pools
  - Different requirements by geographic area
  - Different contractual agreements (locally v internationally recruited)

## HEALTH INSURANCE IN THE UN COMMON SYSTEM

HEALTH INSURANCE IS ONE OF VARIOUS COMPONENTS OF SOCIAL PROTECTION EXTENDED BY INTERNATIONAL ORGANIZATIONS TO ITS EMPLOYEES

 THERE IS A SINGLE PENSION PLAN FOR ALL UN COMMON SYSTEM AGENCIES THERE ARE OVER 27 HEALTH INSURANCE PLANS ACROSS THE UN COMMON SYSTEM DUE TO DIFFERENT RISK POOL AND LOCAL REQUIREMENTS

HEALTH INSURANCE IS ONE OF VARIOUS COMPONENTS OF SOCIAL PROTECTION EXTENDED BY INTERNATIONAL ORGANIZATIONS TO ITS EMPLOYEES

SAMPLE FOOTER TEXT 20XX 14

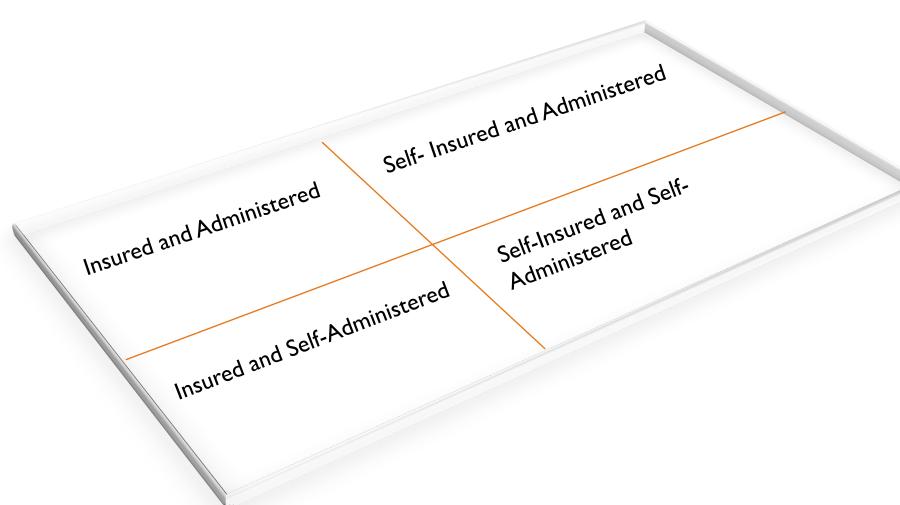
- Staff members and family members of International Organizations are exempted from LAMal (not consultants)
  - Exemptions applies to Carte de legitimation:
    - B, C, D, E, G, L, P
  - Carte de legitimation H is not exempted.

Should you have any doubts please contact the Service de l'assurance maladie (SAM)

https://www.ge.ch/assurance-maladie-frontaliers-residant-france/contacter-service-assurance-maladie



# 4 MAIN TYPES OF HEALTH INSURANCE WITHIN UN-COMMON SYSTEM



# HEALTH INSURANCE RISK AND ADMINISTRATION

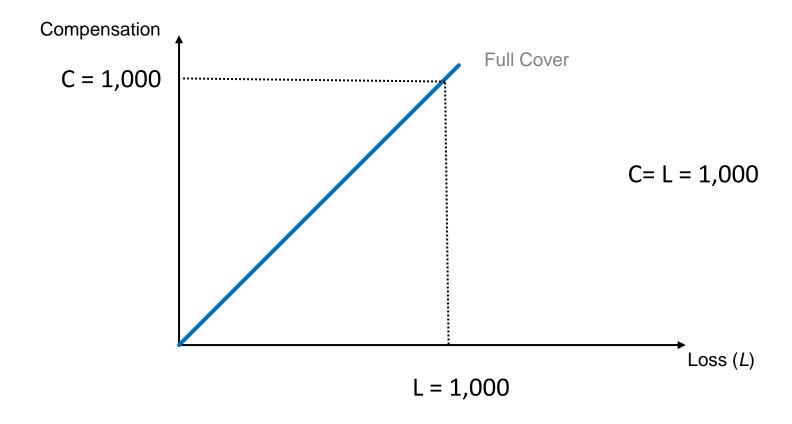
Self-inured and self-administered:	Self insured and administered by a TPA:
UNSMIS (UNOG, WMO, ITU, UNICEF locally recruited GVA, UNHCR)	UN Secretariat plans that cover various other entities.
Insured and self-administered	Insured and administered by a TPA:  FAO, WFP, IFAD

# COST CONTROL TOOLS IN INSURANCE

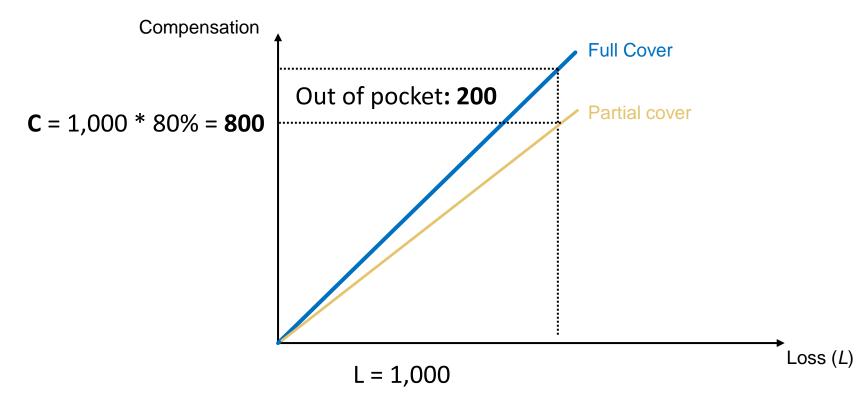
PLAN DESIGN – critical tool to contain cost and assess pricing

- Benefits
- Co-insurance
- Deductibles (aggregate or per case)
- Co-payments
- Franchise
- Threshold value
- Waiting Periods
- Stop Loss (Limit or Reinsurance)
- Networks

# I. Full coverage (100%)



## II. Co-Insurance (coverage at 80%)

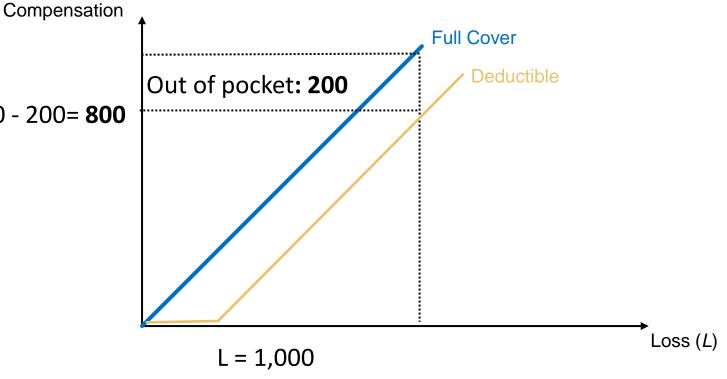


## III. Deductible (assume 200)

PLAN DESIGN

Note: Deductibles can be each loss and/or in the aggregate.

Each and every loss deductibles are not common in health insurance. In USA co-pays are common, like each and every loss, but usually small amounts.



### PLAN DESIGN

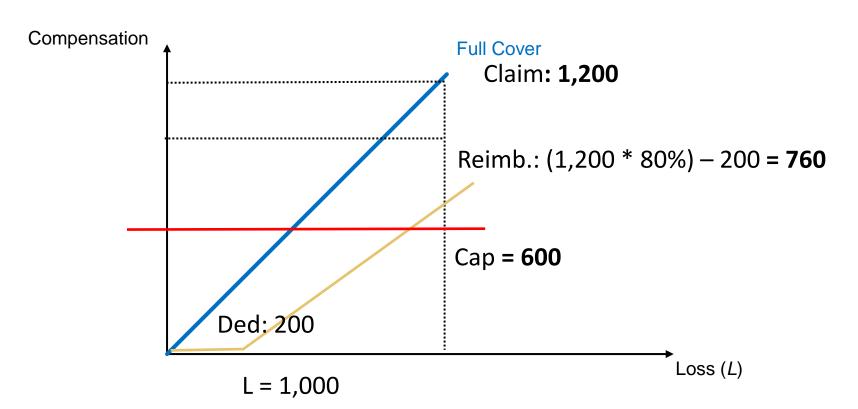
C = 1,200

Reimbursement 80%

Deductible: 200

Annual Cap: 600

# IV. Hybrid, Deductible, co-insurance and monetary ceiling/cap



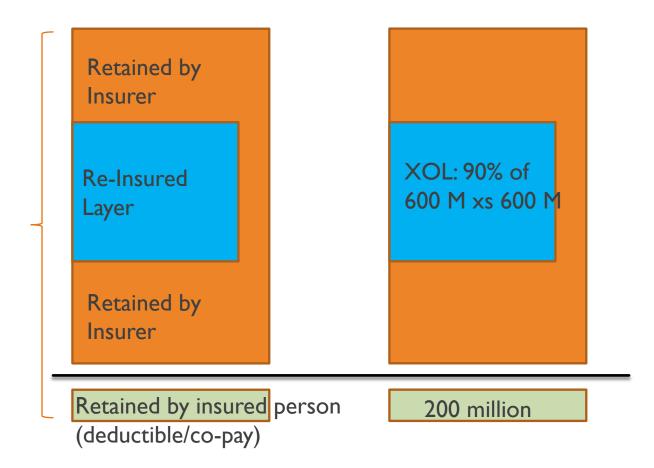
## V. Looking at the bigger picture

Total annual medical expenses 2 billion

#### PLAN DESIGN

UNSMIS does not purchase any form of risk transfer mechanism. Prudent management over the years has allowed for the creation of different provisions and reserves:

- IBNR provision
- Currency fluctuation reserve
- Catastrophic risks Reserve
- Actuarial reserve for long term risks
- Accumulated Surplus (reserve fund)



Pricing the risk

- Demographics
- Trends (i.e. changes in patterns of mental health treatment, diabetes, etc....)
- Changes in medical landscape (i.e. improved surgeries, fewer readmissions but more expensive quipment, «super drugs», etc...)
- Medical inflation
- Geographic distribution and difffering
- Pandemics

**Budgetary stability** 

- 20 to 25 year horizon
- Try and ensure premiums do not increase to often to allow for budgetary stability on pay as you go for Organization and staff member who is insured

Similar hurdles in health insurance as with any other type of insurance,

 asymmetrical information: the person purchasing the insurance will always have more information than the insurer.

but there are certain factors that are key to health insurance:

- Expected Loss unknown: health insurance relies on morbidity tables, but impossible to tell what a final hospital bill may come up to in advance. In property insurance the value of the property is known in advance.
- Health risk is closely linked to behavior of policyholders (i.e. smokers, dangerous sports, etc...), no other insurance risk has such a high correlation between the behavior of policy holders and the losses, if we exclude negligence.
- A health insurance plan/system based on solidarity cannot classify insured subcategories (female v male, smoker v non-smoker,m etc...)
- Moral hazard (both ex-ante and ex-post) as well as simple overconsumption can increase as the level of benefits improves.

Pricing the risk

Health insurance is also highly sensible to both static and dynamic risks

Pricing the risk

Static Risk	Dynamic Risk
Most static risks are pure risks	They are mainly speculative risks.
They are easily predictable	They are not easily predictable
The society derives no benefit or gain from static risk. Static risks are always harmful.	The society derives some benefits from dynamic risk.
Static risks are present in an unchanging economy.	Dynamic risks are only present in a changing economy
Static risks affect only individuals or very few individuals.	Dynamic risk affect large number of Individuals.

Static losses appear periodically and are generally predictable. Because of this predictability static risks are easier addressed through insurance.

#### **OBLIGATIONS**

Contractual Benefit package foresees Insurance for life for sposue of a deceased staff member as well as after service health insurance coverage subject to specific conditions being met.

This creates liabilities for the employer that according to IPSAS must be calculated and disclosed.

These laibilities belong to the organization, not the health insurance plan: nonetheless any change in benefits, plan design, premia has a direct impact on the value of these obligations.

# **OPERATIONAL CHALLENGES**

Receive invoices from all over the world

All types of languages

Access to healthcare in certain geographic regions

- Automation : data formats vary by country
- Operators need to be aware of different procedures and requirements in different countries.
- Medications with same active molecule have different names in different countries.
- Some geographic areas have limited access to healthcare

# THANK YOU

# Hôpitaux Universitaires Genève



# The Swiss healthcare system

# Confederation of **26 Cantons**

26 healthcare policies26 healthcare plans1 health insurance

Costs amounting to 12% of GDP



#### **Decentralized**

healthcare system

A **heavyweight** in the economy

More than 4% of jobs in Switzerland



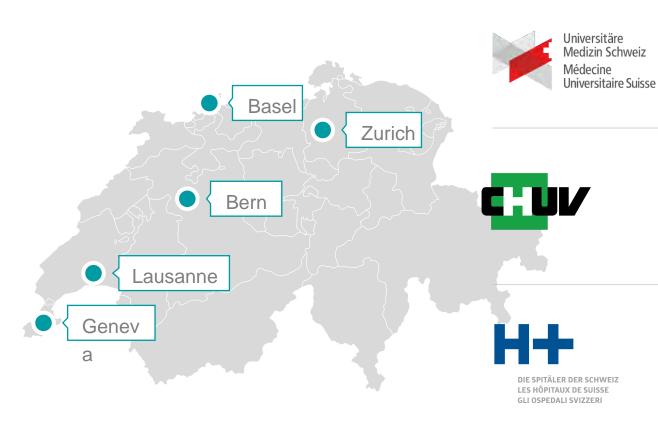
# Financing of the Healthcare System

Care is financed by health insurers, public authorities, and patients.





# Five University Hospitals in Switzerland



### Swiss University Medicine Association

The five university hospitals and medical faculties in Switzerland join forces to shape the future of medicine.

### **HUG-CHUV** Cooperation

Vaud-Genève association with the Romand University Centers (CURs) to ensure the level of expertise in the field of Highly Specialized Medicine (HSM).

## **Swiss Hospitals**

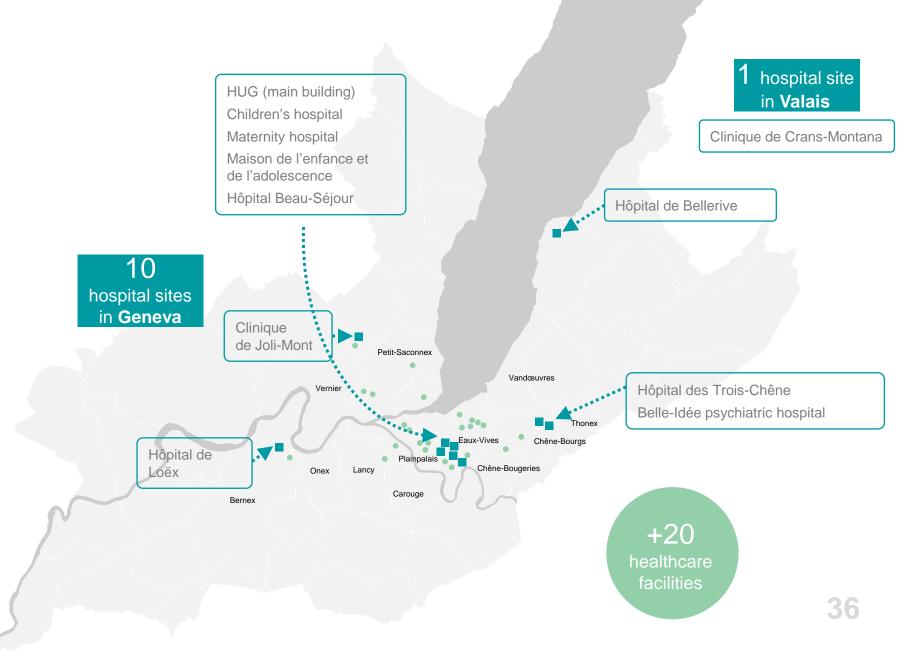
The association comprises 205 hospitals, clinics, and institutions established on 435 sites.





# The HUG Network

The HUG network covers all medical specialties, from acute care to rehabilitation.







## **HUG Missions**







### To care

is to serve a community of over 500,000 people

### To research

is to contribute to the progress of medicine and the care of tomorrow.

### To teach

is to educate the next generation



## Care (2024 figures)



97%

of patients are satisfied with the care they receive (2024 figures)

## **Patient Care**

(2024 figures)

255,509

65,539

1,426,897

30,621

**Every 3.5 minutes** 

4,102

2,083

individuals treated (including 42,195 on an outpatient basis)

hospital cases

Consultations (adults and children)

surgical procedures

1 medical emergency

births (largest obstetrics service in Switzerland)

beds



## 14 corneal grafts

### **9** Langerhans islets

including 3 simultaneous with 1 kidney

# Transplantations and grafts (2023 figures)

### 43 livers

including 9 transplants in children

## **3** pancreases including 2 combin

including 2 combined with a kidney



### 103 organs

transplanted in 90 patients, including 9 children

### **75** allografts

of hematopoietic stem cells, including 8 in children



15 of which from living donors (and 4 combined with a liver)



13,620

**blood donations** 



4,434 platelets

collected by the Blood Transfusion Center of HUG



## National Reference Centers

- National Influenza Reference Center (CNRI)
- National Reference Center for Emerging Viral Infections (CRIVE)
- National Meningococcal Center
- National Reference Center for Measles and Rubella
- Transplant Immunology Unit and National Reference Laboratory for Histocompatibility (IUT/LNRH)
- Swiss Childhood Liver Center

## **HUG Centers of Excellence**

### +15 centers specialized in an organ or pathology

Center for hepatobiliary and pancreatic disorders	Center for musculoskeletal medicine & sports medicine
Cancer center	Primary care medicine center
Cardiovascular center	Memory center
Patient therapeutic education center	HUG neurocenter
Center for medical genomics	Clinical research center
Obesity and bariatric surgery center	Palliative care and supportive care center
Center for emerging viral diseases	Swiss pediatric liver center
Center for advanced age medicine	Vaccinology center





# Highly Specialized Medicine (HSM)

Several mandates from the Swiss Conference of Health Directors are awarded to HUG due to their expertise in specialist fields, sophisticated equipment, the ability of hospital teams to meet quality standards, and to innovate.

These mandates are in the following medical specialties: highly specialized complex visceral surgery; cochlear implants; complex neurosurgery and neuroradiology; pediatric oncology; highly specialized pediatrics and pediatric surgery; complex stroke treatment; treatment of severe injuries; allogeneic hematopoietic stem cell transplants in adults; organ transplants (kidney, liver, pancreas, and Langerhans islet).



# Recognized Quality and Safety of Care



HUG is the first university hospital in Switzerland to have received the smarter medicine label awarded by the Smarter Medicine is a Swiss healthcare initiative aimed at promoting evidence-based medical practices and reducing unnecessary treatments that may not benefit patients.

The initiative focuses on five key recommendations to avoid over-diagnosis and overtreatment, ensuring better patient outcome and cost-effective care:

- 1. Avoid imaging for non-specific low back pain within the first 6 weeks;
- 2. Do not perform PSA screening for prostate cancer without discussing potential risks and benefits;
- 3. Refrain from prescribing antibiotics for uncomplicated upper respiratory tract infections;
- 4. Avoid preoperative chest radiography in patients without clinical suspicion of intrathoracic pathology;
- 5. Do not continue long-term treatment of gastrointestinal symptoms with proton pump inhibitors without titrating to the lowest effective dose.

45



## Research (2024 figures)



Budget of

CHF +190 million



211

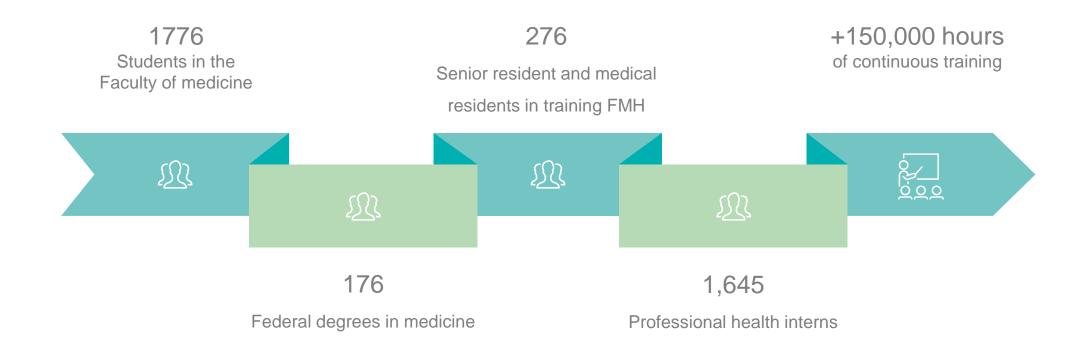
research groups



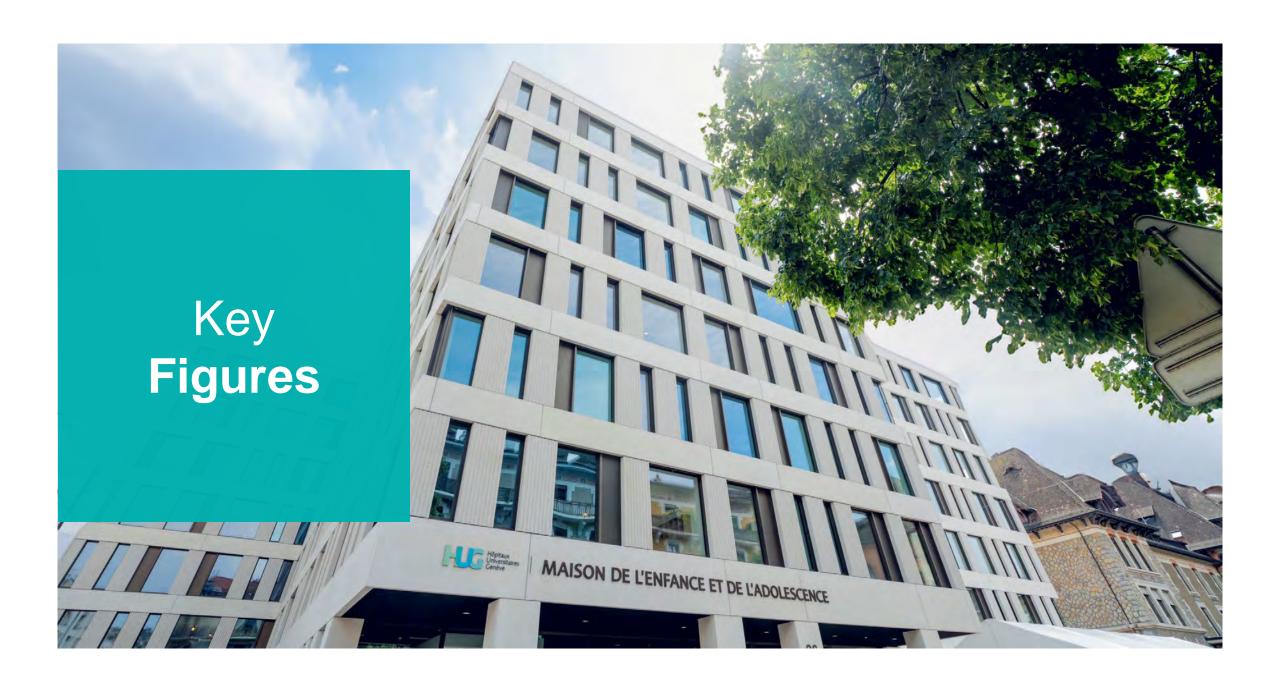
~ 970

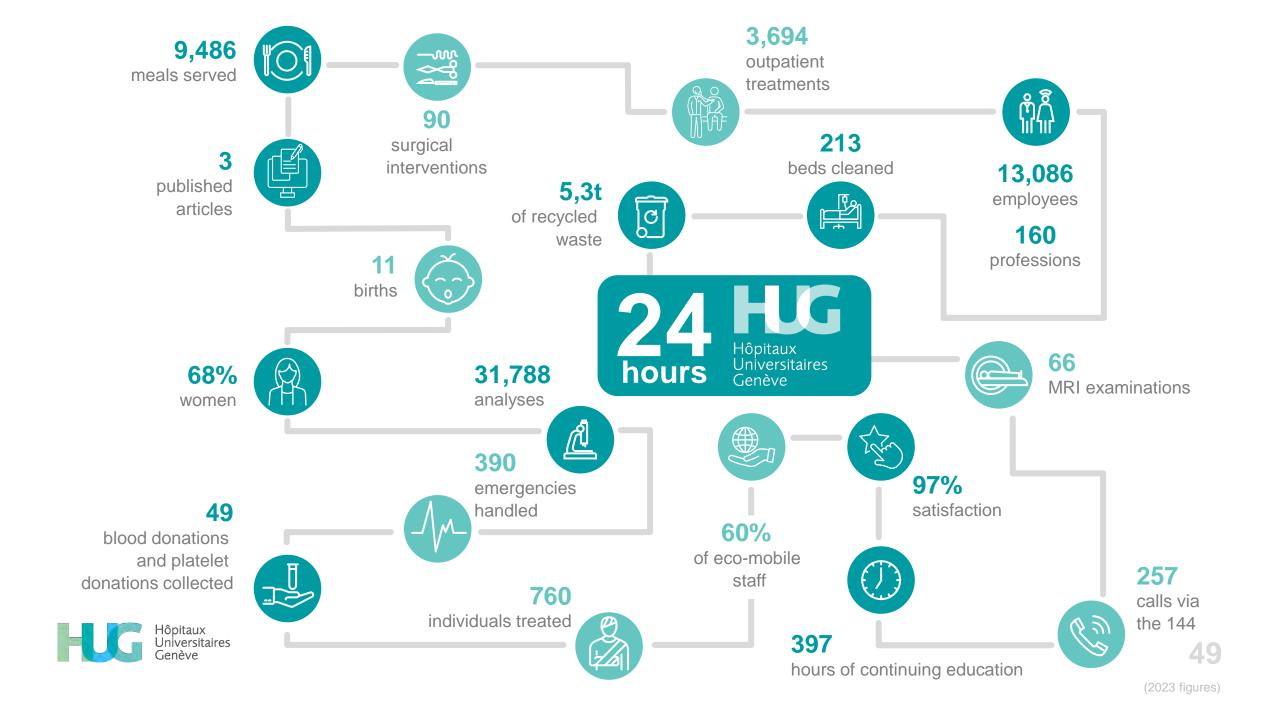
articles per year published in journals with editorial policies

## Teaching (2024 figures)







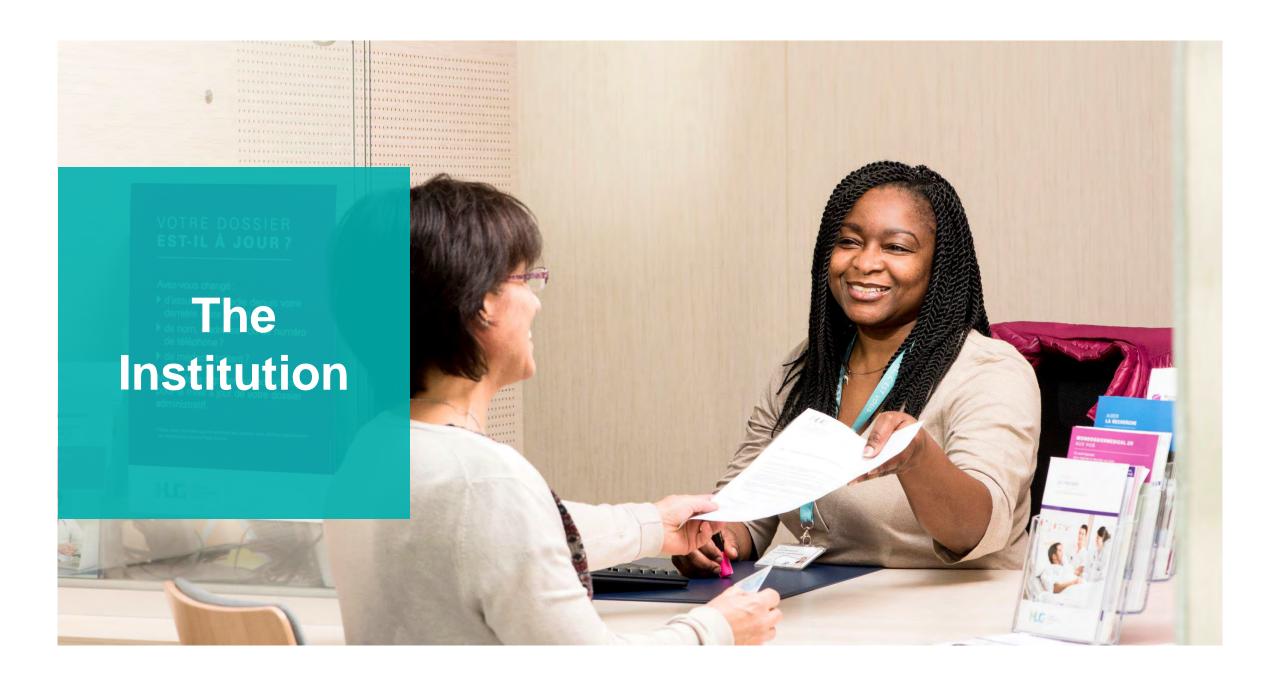






## Equipment

- 9 MRIs
- 7 multi-detector CT scanners
- 2 PET-CT and 2 SPECT-CT
- 7 intervention rooms (angiography, cardiology)
- 1 medical cyclotron
- 2 EOS2 systems
- **3** particle accelerators
- 1 hyperbaric chamber
- 1 radio-oncology scanner



## **Human Resources**

**(2024 figures)** 

68,4% 31.6% 13,086 ~43 years 160

women men employees average age professions

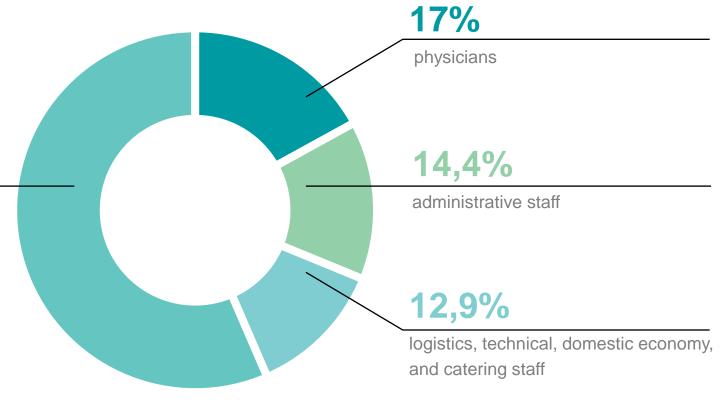




## Staff Distribution (2024 figures)







nursing, medical-technical, medical-therapeutic, and social services staff

55,7%





# Social and Environmental Responsibility

HUG has adopted a sustainability strategy for 2030, accompanied by an action plan to innovate and meet future challenges. They actively contribute to achieving the United Nations Sustainable Development Goals (SDGs).

























## A few accomplishments

(2024 figures)



**58%** of HUG vehicles are electric



**40%** renewable energy



**73%**Swiss meat



**60%** of staff are eco-mobile



+0.5% total waste weight (compared to 2023)



**22,5%** vegetarian daily specials



**10**Care units engaged in the internal "eco-units" labeling



**46%** waste recycling rate



**11,694**reusable containers in circulation within HUG (takeaway meals)







### **ArtHUG**

For 25 years, ArtHUG has ensured the presence of culture across all HUG sites.

Access to culture is a **fundamental right** that does not stop at the hospital doors. At HUG, Art contributes to holistic care, **as complementary treatment** to conventional medicine.

The significant role of Arts is now recognized by WHO, who emphasizes the arts as an innovative tool for preventive care, rehabilitation, and health promotion.

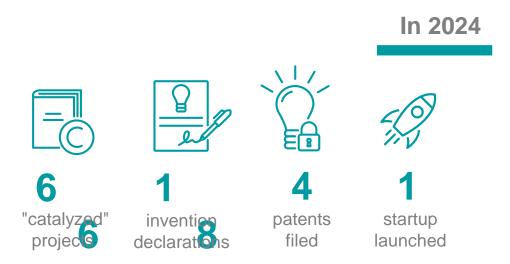


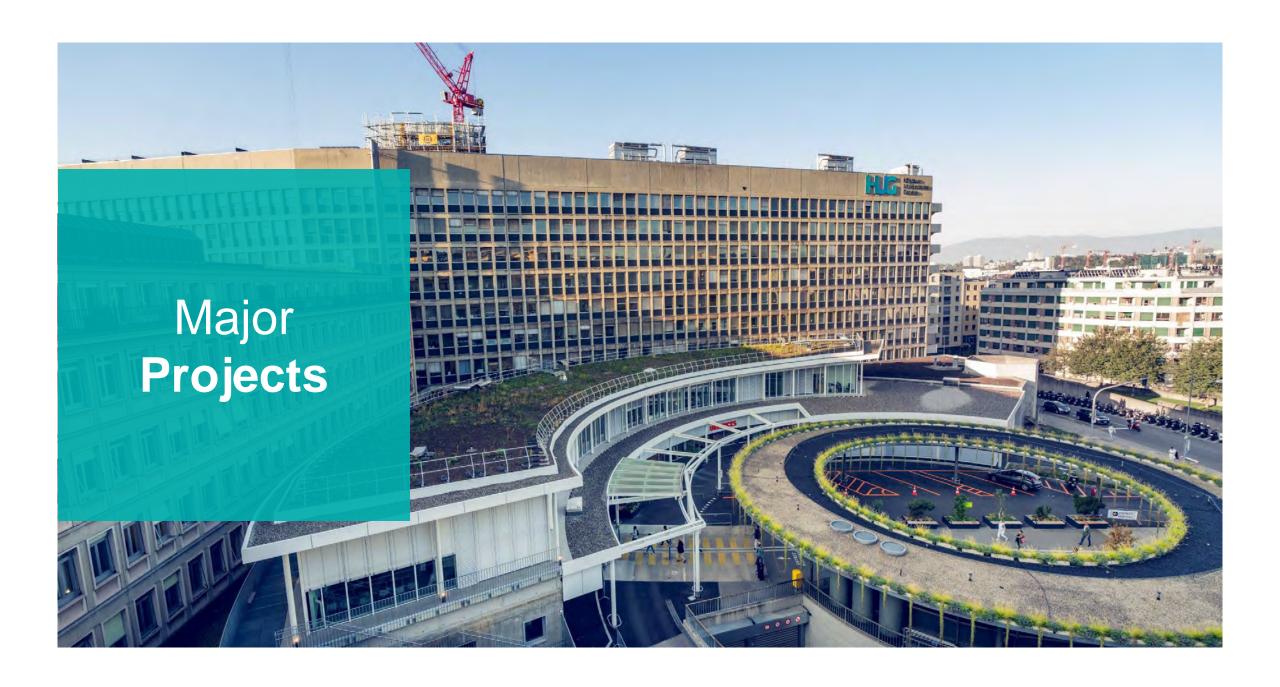


# **Innovation Center**

Platform for exchanges and collective intelligence: gathering, enhancing and implementing the best ideas.

**Technology transfer (with UNITEC):** promotion of projects, business development, creation of startups, co-development of new solutions with external partners.





## **Recent Achievements**

New adult emergency room



### **New heliport**

allowing two helicopters to land simultaneously.



### **Childhood and Adolescence House**



## **Ongoing Major Projects**

**Geneva outpatient Surgery Center (HUG-Hirslanden partnership**) and new HUG facilities for foot surgery, hand surgery, dermatological surgery, and ophthalmology consultations.

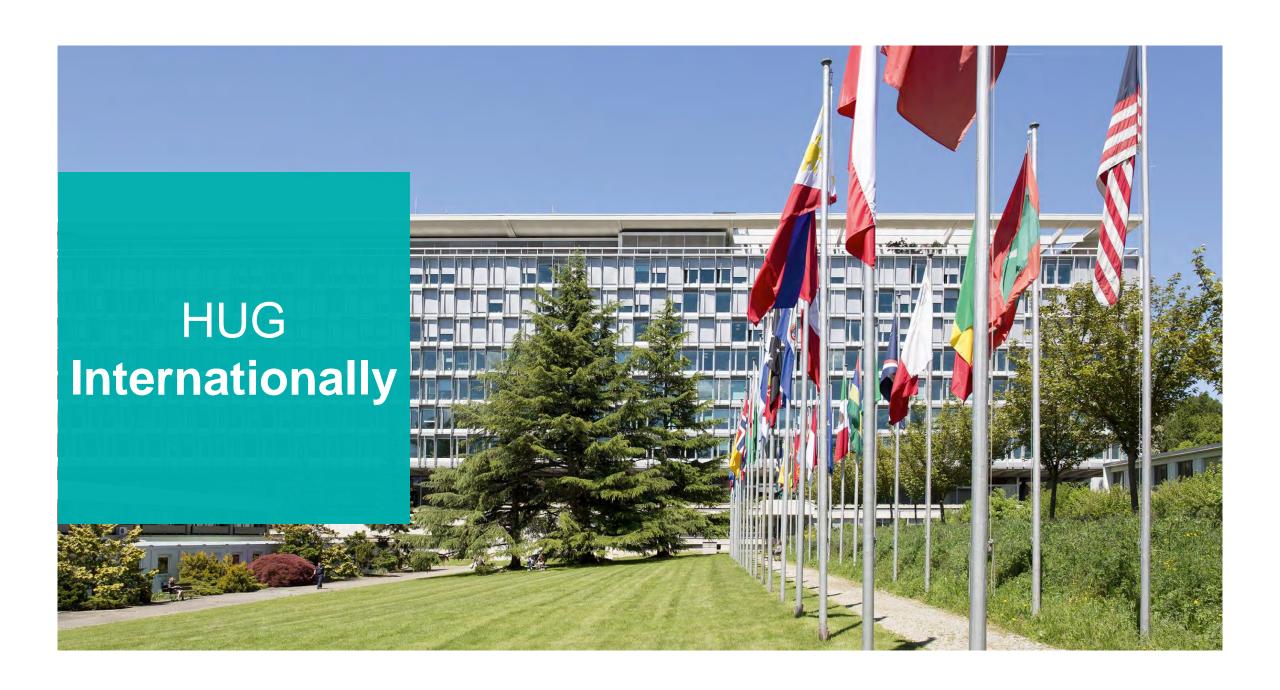


## **Ongoing Major Projects**

**Future Children's Hospital** - A hospital that integrates children, families, and their loved ones while offering better working conditions to employees through facilities that meet their expectations.











Research and training in mental health





Epidemic and pandemic diseases





Infection prevention and control Antibiotic resistance

## Geneva: Health Capital



HUG serves as a hub for World Health Organization (WHO) collaborating centers in the six areas listed on this slide.





# International Organizations

In addition to WHO, HUG actively collaborates with the following international organizations (non-exhaustive list):

- CERN (European Organization for Nuclear Research)
- UNOG (United Nations Office at Geneva)
- UICC (Union for International Cancer Control)
- IHF (International Hospital Federation)

#### ... and:

- Organizations such as Gavi, the Vaccine Alliance, and the Global Fund to Fight AIDS, Tuberculosis, and Malaria
- ICRC (International Committee of the Red Cross)
- Terre des hommes, Médecins Sans Frontières (MSF), the World Bank





## Humanitarian Engagement and Cooperation

Over 45 years of humanitarian partnerships and international cooperation as well as support for development aid

#### **Humanitarian Missions**

Occasional medical interventions, provision of HUG staff

### **Cooperation projects**

Teaching, expertise transfers (medical, care) in partner hospitals

- Hosting of doctors and caregivers at HUG for training
- Operational research
- Assessments of healthcare systems and training needs
- Expertise sharing

**HUG Pool: emergency medical aid** for natural disasters or severe health crises in collaboration with the Swiss Agency for Development and Cooperation (SDC)

### FOLLOW US





## Access to private healthcare in Geneva

Olivier Schmitt CEO

October 9, 2025









## Genève-Cliniques Members



www.geneve-cliniques.ch

### 8 members:

Hôpital de La Tour

Clinique Générale-Beaulieu

Hirslanden Clinique des Grangettes

Hirslanden Clinique La Colline

Clinique Belmont

Clinique Les Hauts d'Anières

Clinique de la Plaine

Clinique de Maisonneuve

Proven experience in centres of excellence:

Mother and child

Oncology

Cardiology

Orthopedics and sports medicine

Specialised surgery

Addiction treatment

Rehabilition



607

NUMBER OF BEDS



2,456

COLLABORATORS



2'009

BIRTHS



24,677

HOSPITALIZATIONS



# Genève-Cliniques Map



#### www.geneve-cliniques.ch



Hôpital de La Tour



Hirslanden Clinique des Grangettes



Clinique Les Hauts d'Anières



Clinique Générale Beaulieu





# Establishments recognized by the canton



	Soins aigus somatiques et maisons de naissance Valable dès le 1er octobre 2025 Prestations		Soins aigus somatiques					
			Clinique Générale	HIRSTANDEN Hirstanden - Clinique des	HIRSTANDEN COUNTE LA COUNT	Hôpital Hôpital de La		
	Paquet de base	Plaine	Besulieu	Grangettes	Colline	Tour		
BP	Paquet de base chirurgie et médecine interne							
BPE								
	Dermatologie	4			-			
	Oto-rhino-laryngologie							
	Neurochirugie							
	Neurologie							
	Ophtalmologie							
	Endocrinologie							
	Gastroentérologie							
	Chirurgie viscérale							
	Hématologie							
	Vaisseaux	1						
	Cœur	1	-					
	Néphrologie	L TEE						
	Urologie							
	Pneumologie							
	Chirurgie thoracique				1			
	Transplantations							
	Appareil locomoteur							
	Rhumatologie							
	Gynécologie							
	Obstétrique							
	Nouveau-nés							
	(Radio-)oncologie	1						
	Blessures graves							

www.geneve-cliniques.ch



# Hôpital de La Tour – Your Health. Our Priority.

#### **KEY FIGURES**























A ward covering all surgical, interventional and medical specialties.







# Hôpital de La Tour – Your Health. Our Priority.

>1500

Caregivers, doctors, and support staff

60

Specialists

172

Beds

11

Operating theatres

24/7

ER

10

Intensive care beds, including 8 recognized as SSMI

6

Intermediate Care Beds

9

Cardiopulmonary beds (Cardiology, Pulmonology, Cardiac and Thoracic Surgery) 16

Beds in the digestive and general surgery department

16

Beds in the orthopaedic department

48

Beds in the internal medicine department



# **Emergency Units in Geneva**



www.geneve-ciiniques.cn

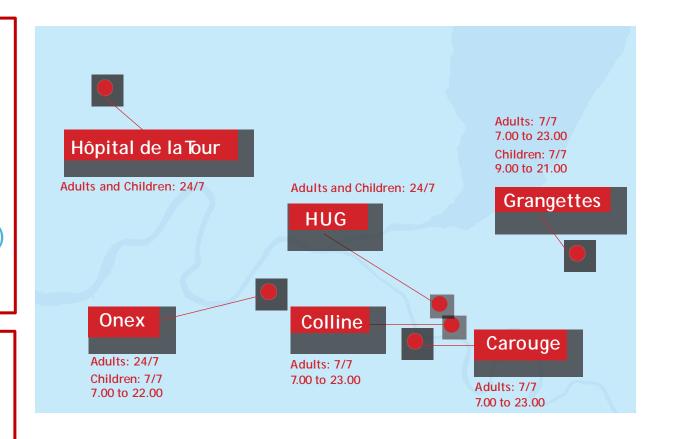
#### General Emergency number 144



- First assessment by telephone
- An ambulance is not always provided
- Use only in absolute need (waiting list)
- Know where the closet EU is from you (App)
- Adults vs Children emergency

#### 24/7 at home doctor's consultation







# Emergency Services App: InfoMed





www.geneve-cliniques.ch

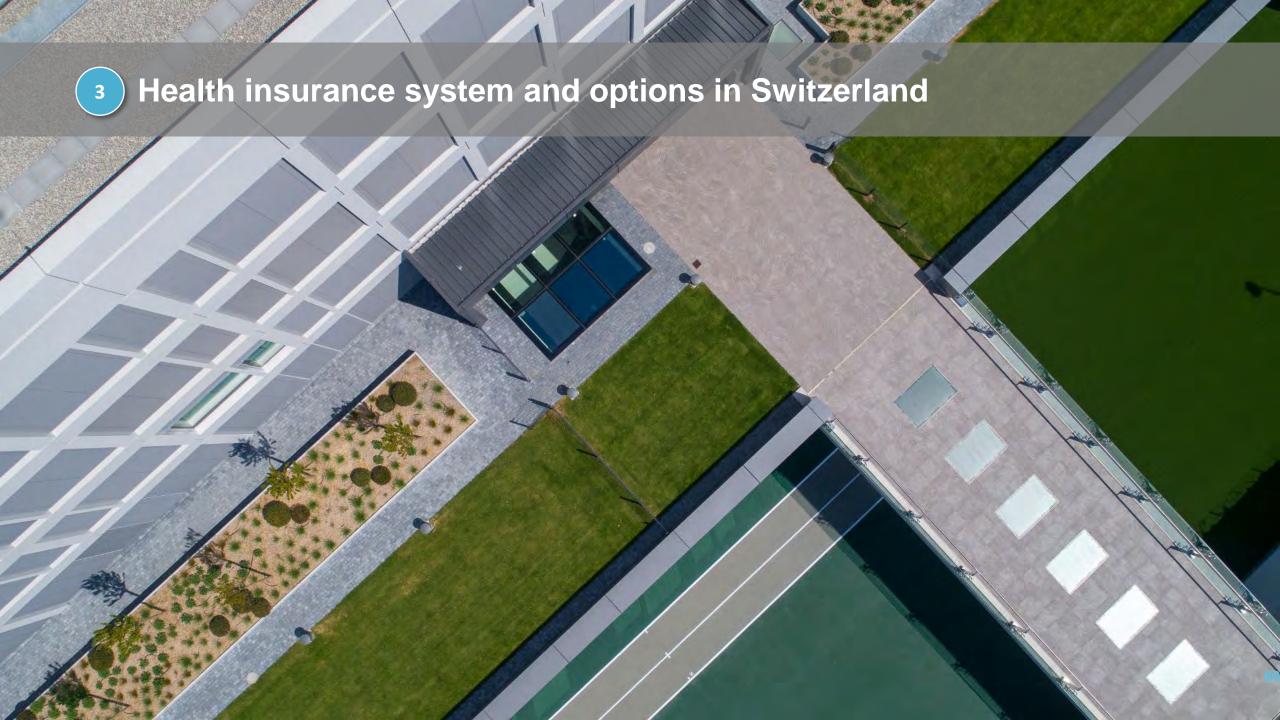
The InfoMed app from Geneva University Hospitals (HUG) allows you to assess your symptoms yourself and determine whether you need urgent medical attention.

#### InfoMed offers the following services:

- Advice on what to do depending on your symptoms.
- Real-time information on how busy the waiting rooms are in the various emergency departments.







#### Overview of health insurance in Switzerland



www.geneve-cliniques.ch

Depending on where you work and live, you will either need to be insured in the Swiss OR the international system

Swiss system

International system

Basic coverage

- Access to most facilities
- General good quality
- Emergency care

Mandatory coverage "LAMal"

Recommended
"(half) private"
coverage with a
Swiss insurer

Supplementary coverage (hospitalization)

- Choice of physician
- Choice of hospital
- Faster access
- Comfort (private room...)



Full coverage
(basic +
supplementary)
for UN, WHO,
ILO, CERN and
international
insurance
companies

# Specificity: accident (as opposed to sickness)



www.geneve-cliniques.ch

#### **Swiss system**

The accident insurance is mandatory and covers workplace accidents as well as non-workplace accidents.

It is the responsibility of employers to insure their employees for the basic accident coverage

Some employers provide a supplementary coverage ("private")

#### **International system**

The international organizations and coverage plans by private international insurance companies cover accident and sickness without differenciation.





## Types of care: inpatient vs outpatient

www.geneve-cliniques.ch

#### Inpatient care

Care counts as inpatient care if it meets one of the following criteria:

- Care lasting at least 24 hours
- Care lasting less than 24 hours if a bed is occupied overnight and you have been admitted to a care unit (not the emergency department)

#### **Outpatient care**

Outpatient care allows you to return home on the same day. This includes medical consultations, diagnostic investigations, such as medical imaging examinations, and some surgical procedures.





# Examples of insurances companies that offer supplementary coverage ("private")

www.geneve-cliniques.ch

#### **Swiss system**

Major Swiss health insurers:

Groupe Mutuel, CSS, Helsana, Sanitas, Swica, Visana, Allianz, EGK, ÖKK, Sympany

#### **International system**

Major international organizations / health insurers with whom we have comprehensive agreements : UN, WHO, ILO, CERN (UNIQA) +

Allianz, April, AXA, BUPA, CIGNA, International SOS, Medigo, VYV





### Tips to make your access to medical care easier



> How to find a doctor in Geneva?

www.geneve-cliniques.ch



Dedicated coordination team at La Tour 022 719 64 64 <a href="mailto:international@latour.ch">international@latour.ch</a>

>How to get a doctor's consultation at home?

Sos médecins 022 748 49 50

- **≻**How does pharmacy works in Switzerland?
  - Working days: usual working hours (08h00 19h00)
  - Nights/weekends/public holidays: Pharmacy on duty 0848 848 110 or <a href="https://www.apo24.ch">www.apo24.ch</a>
- **➤ Do I have to provide advance payment for my medical care?**

Depending on your health assurance contract terms

- **≻Out of pocket expenses** 
  - Health insurance contract including monthly settlements
  - Insurance deductible system





# Caring for you as we would for ourselves



# PRACTICAL GUIDE FOR NEWCOMERS

A practical guide to facilitate your settlment and integration before your arrival in Geneva and during your stay.

- Practical information (video/brochure)
- 2. Housing in Geneva
- 3. Welcome Programme







# **NEXT EVENTS & CONFERENCES**

Thursday, 16 October	Conversation Exchange Programme (BEL) get together
Saturday, 18 October	Excursion: visit RTS (Radio Télévision Suisse)
Tuesday, 4 November	Dual Carreers: Spouses/partners - how to succeed with your job search
Thursday, 20 November	CAGI Welcome Coffee





La Pastorale, Maison de Maître 106 Route de Ferney 1202 Genève





